

AGENDA

The meeting will be held at 09:30 via Microsoft Teams.

PREL	IMINARY ITEMS	Item	Led by
1	Apologies	Verbal	D Lowen
2	Declarations of interest	Verbal	D Lowen
3	Minutes of the last meetings held on 22 July 2022 07 October 2022	HEC-2223-002 HEC-2223-003 CONFIDENTIAL	D Lowen
4	Matters arising	HEC-2223-004 CONFIDENTIAL	K Harvey
5	Chair's Action	HEC-2223-005 CONFIDENTIAL	D Lowen
STRA	TEGIC MATTERS	Item	Led by
6	Chair's Report	Verbal	D Lowen
7	Vice Chancellor's Report	HEC-2223-006 CONFIDENTIAL	Professor P Slee
REPC	ORTS FROM COMMITTEES	Item	Led by
8	Report of the Governance and Nominations Committee – 14 October 2022	HEC-2223-007 CONFIDENTIAL	Dr A West
9	Report of the Finance, Staffing & Resources Committee – 28 October 2022	HEC-2223-008 CONFIDENTIAL	Dr A West
10	Report of the Audit Committee – 04 November 2022	HEC-2223-009 CONFIDENTIAL	N Whitaker
11	Report of the Chairs' Committee – 26 September and 09 November 2022	Verbal	D Lowen
12	Report of the Senior Staff Remuneration Committee – 21 October 2022	HEC-2223-010 RESERVED	Professor N Latham

~ Refreshment Break ~

-	LENT ACADEMIC OUTCOMES, RESEARCH AND VATION	Item	Led by
13	Report of the Academic Board – 02 November 2022	HEC-2223-011 CONFIDENTIAL	Professor P Slee
14	Academic Assurance Report	HEC-2223-012 CONFIDENTIAL	Professor P Cardew
15	Students' Union Report	HEC-2223-013	A Pinnock
SUSTA	NINABLE RESOURCES	Item	Led by
16	Student Enrolment Update	HEC-2223-014 CONFIDENTIAL	T Lancaster
17	Financial and Capital Expenditure Update	HEC-2223-015 CONFIDENTIAL	P Harrison
18	Financial Forecasts to 2025/26	HEC-2223-016 CONFIDENTIAL	P Harrison
19	Sustainability Strategy	Verbal	Dr D Sharp A Allison
ANNU	AL REPORT AND FINANCIAL STATEMENTS	Item	Led by
			Leavy
20	Audit Committee Annual Report and Opinion 2021/22	HEC-2223-017 CONFIDENTIAL	N Whitaker
20 21		HEC-2223-017	
	Audit Committee Annual Report and Opinion 2021/22	HEC-2223-017 CONFIDENTIAL HEC-2223-018	N Whitaker
21	Audit Committee Annual Report and Opinion 2021/22 Internal Audit Annual Report and Opinion 2021/22 External Auditors' Report for the year ended 31 July	HEC-2223-017 CONFIDENTIAL HEC-2223-018 CONFIDENTIAL HEC-2223-019	N Whitaker N Whitaker
21 22	Audit Committee Annual Report and Opinion 2021/22 Internal Audit Annual Report and Opinion 2021/22 External Auditors' Report for the year ended 31 July 2022 Annual Report and Financial statements for the year	HEC-2223-017 CONFIDENTIAL HEC-2223-018 CONFIDENTIAL HEC-2223-019 CONFIDENTIAL HEC-2223-020	N Whitaker N Whitaker N Whitaker
21 22 23 24	Audit Committee Annual Report and Opinion 2021/22 Internal Audit Annual Report and Opinion 2021/22 External Auditors' Report for the year ended 31 July 2022 Annual Report and Financial statements for the year ended 31 July 2022	HEC-2223-017 CONFIDENTIAL HEC-2223-018 CONFIDENTIAL HEC-2223-019 CONFIDENTIAL HEC-2223-020 CONFIDENTIAL HEC-2223-020 CONFIDENTIAL HEC-2223-021	N Whitaker N Whitaker N Whitaker P Harrison

26	Governor Recruitment Update	HEC-2223-023 CONFIDENTIAL	C Thomas
27	Prevent Annual Accountability and Data Return 2022	HEC-2223-024 CONFIDENTIAL	C Thomas
28	OfS Regulatory Update	HEC-2223-025 CONFIDENTIAL	C Thomas
29	Health & Safety update	HEC-2223-026 CONFIDENTIAL	T Lancaster
30	Annual Review and Remuneration Reports: Committee Chairs Chair of the Board	CONFIDENTIAL HEC-2223-027 HEC-2223-028	D Lowen Dr A West
OTHER BUSINESS		Item	Led by
31	Schedule of Business 2022/23	HEC-2223-029	K Harvey
32	Any Other Business	Verbal	D Lowen
Details of next meeting: The next meeting of the Board will be held at 09:30 on 10 March 2023 via MS Teams.			

Shaded items indicate that the Board is being asked to make a decision.

*Starred items will be taken without discussion unless a member notifies the Chair or Secretary in advance that she or he wishes the item to be open for debate



Schedule of Business 2022/23

Purpose of Report

The report presents the Board's schedule of business for 2022/23 and will be considered at each meeting across the academic year and updated accordingly.

For this and future meetings members of the Board will be invited to contribute to the agenda, with items for future meetings added to the schedule.

Action Requested

The report is for information and to note

Author

Name: Kate Harvey, Secretariat Manager Date: November 2022



BOARD OF GOVERNORS 25 NOVEMBER 2022

07 October 2022	25 November 2022	10 March 2023	05 May 2023	19 May 2023	14 July 2023
Away Day	Deadline:	Deadline:	Away Day	Deadline:	Deadline:
Deadline:	16 November 2022	01 March 2023	Deadline:	10 May 2023	05 July 2023
28 September 2022			26 April 2023		
<u>Approval of non-</u>	Audit Committee Annual	Annual Review of	Estates tour: new health	Operating Framework for	Approval of Annual
regulated tuition fees	Report and Opinion	Financial Regulations	facilities in Portland and	Remuneration Reviews	revenue & capital budgets
2023/24			Calverley with James	2022/23 (appended to	2023/24 (including SU
			Milligan and Jim Boyne -	SSRC report)	block grant)
			space / design / impact		
			/collaboration with the		
			academic team		
October away day to	Internal Audit Annual			Draft Schedule of	Board and Committee
focus on achievements in	Report & Opinion			Meetings 2023/24	Memberships 2023/24
year 1 and priorities for	2021/22				
2022/23.					
	External Auditors' Report				Corporate Risk Register –
	for the year ended 31 July				Annual Review (appended
	2022				to the AUD Cttee report)
	Financial Statements -				Draft Schedule of
	Year Ended 31 July 2022				Business For 2023/24
	Annual review &				Strategic Planning
	remuneration of				<u>Framework – progress</u>
	Committee Chairs				<u>update</u>
	Annual review &				Approval of non-
	remuneration of the Chair				regulated tuition fees
	of the Board				2025/24 (Check w C Renwick
					and S Richardson)
	Prevent Duty				
	Accountability and Data				
	Report 2022				

	hancial forecast to 125/26
	pproval of risk
	anagement policy
	ppended to the Audit
	ommittee report)
	pard Effectiveness
	view
	ternal Audit Letter of
	presentation
	stainability Plan

Standing Items			
1.	Minutes of last meeting	9. Academic Assurance Report	
2.	Matters arising	10. Health & Safety update	
3.	Chair's Action (note "Nothing to report" on agenda if no updates)	11. OfS Regulatory Update	
4.	Chair's Report	12. Update reports from Academic Board, Finance, Staffing and Resources,	
5.	Vice Chancellor's Report	Audit, Governance & Nominations, Chair's and Senior Staff	
6.	SU Report	Remuneration Committees	
7.	Financial and capital expenditure update report	13. Schedule of Business 2022/23	
8.	Student recruitment update		
Longer Term Items			
1.	<u>Health & Safety Policy (annual, March/May)</u>		
2.	Annual Health & Safety Audit report (May)		

Shaded items indicate that the Board is being asked to make a decision

* Starred items will be taken without discussion

Underlined items indicate reports that require UET scrutiny