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| **06 October 2023**  **Away Day**  Deadline:  28 September 2023 | **24 November 2023**  Deadline:  16 November 2023 | **26 April 2024**  Deadline:  18 April 2024 | **17 May 2024**  **Away Day**  Deadline:  09 May 2024 | **12 July 2024**  Deadline:  04 July 2024 |
| October away day – possible student experience session incl student reps? | Audit Committee Annual Report and Opinion | Annual Review of Financial Regulations | SSRC Annual Report and Operating Framework for Remuneration Reviews 2023/24 | Approval of Annual revenue & capital budgets 2024/25 (including SU block grant) |
|  | Internal Audit Annual Report & Opinion 2022/23 | Draft Schedule of Meetings 2024/25 | Approval of non-regulated tuition fees 2025/26 | Board and Committee Memberships 2024/25 |
|  | External Auditors’ Report for the year ended 31 July 2023 |  |  | Corporate Risk Register – Annual Review (appended to the AUD Cttee report) |
|  | Financial Statements - Year Ended 31 July 2023 |  |  | Draft Schedule of Business For 2024/25 |
|  | Annual review & remuneration of Committee Chairs |  |  | Unregulated Tuition Fees 2025/26 |
|  | Annual review & remuneration of the Chair of the Board |  |  |  |
|  | Prevent Duty Accountability and Data Report 2023 |  |  |  |
|  | Financial forecast to 2026/27 |  |  |  |
|  | Approval of risk management policy (appended to the Audit Committee report) |  |  |  |
|  | Board Effectiveness Review |  |  |  |
|  | External Audit Letter of Representation |  |  |  |

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| **Standing Items** | |
| 1. Minutes of last meeting 2. Matters arising 3. Chair’s Action (note “Nothing to report” on agenda if no updates) 4. Chair’s Report 5. Vice Chancellor’s Report 6. SU Report 7. Financial and capital expenditure update report 8. Student recruitment update | 1. Academic Assurance Report 2. Research Strategy Update 3. Health & Safety update 4. OfS Regulatory Update 5. Update reports from Academic Board, Finance, Staffing and Resources, Audit, Governance & Nominations, Chair’s and Senior Staff Remuneration Committees 6. Schedule of Business 2023/24 |
| **Longer Term Items** | |
| 1. Health & Safety Policy (annual, March/May 2024) 2. Annual Health & Safety Audit report (May 2024) |  |

Shaded items indicate that the Board is being asked to make a decision

\* Starred items will be taken without discussion

Underlined items indicate reports that require UET scrutiny